## 2022 Golf Market SumMary

## Dear Golf Industry Friends:

Golf Property Analysts invites you to review our 2022 Market Summary. This report summarizes observations we've made surveying numerous golf courses and clubs and sales transactions during our consulting, appraisal and brokerage activities.

With golf markets, like in politics, it's all "local", so beware of using broad averages and surveys when making decisions on specific properties in specific markets.

Since our surveys were done in 2021, we have YE 2020 data for most points. Our private club analysis shows trends from a 4-year period at specific clubs through YE 2021. Due to the COVID pandemic, golf had another interesting year in 2021. We hope to use that data to understand market dynamics going forward.

We hope you find the information useful and look forward to being of service to you during the coming year.

Thank you,
Darry Hirsh
Laurence A. Hirsh, CRE, MAI, SGA
President


Often, the number of rounds played is the first question asked on how a golf course is performing. It's important to understand how rounds are calculated. To many, a round is defined as 18-holes. It's been my experience that most courses count rounds based on "starts". In other words, the number of rounds recorded is typically the number of players that teed off. Whether they play 9-holes, 12holes or some number other than 18, it's still counted by most courses as a round.

According to Golf Datatech and National Golf Foundation, as of December 16, 2021, rounds played in 2021 were projected to increase at year end over 2020 by $4 \%-5 \%$. That is significant since 2020 experienced a 14\% pandemic-fueled increase over 2019.

Our surveys of over 800 daily-fee and municipal facilities in 23 states from 2015 through 2021 shows an average of 29,641 rounds per year per 18-holes, and a median of 30,000. We feel the six-year snapshot is more telling than one year, when the numbers may be overly affected by weather, and in the case of 2020 and 2021 are impacted by the COVID pandemic. We still don't know how sustainable the surge is. When both the mean and median are similar, this demonstrates a level of credibility in the data from which general overall market conclusions can be formulated.. It is important to note that conclusions in specific markets may vary from these broader averages, which cannot be used precisely to develop conclusions for specific properties.

The chart illustrates an analysis of rounds and revenues per round from our surveys.


The graphs illustrate gross revenue metric for daily-fee facilities we surveyed in 2021 (2020 \#'s) and the distribution of selected ranges. The majority of courses (58\%) surveyed generate between \$1 million and \$3 million in gross revenues.

DF ROUNDS per 18 HOLES DISTRIBUTION

0-14,999, 5\%


Analyzing activity at private clubs requires a bit of a different approach, analyzing on a "per member" basis rather than a "per round" basis. Since private clubs depend on membership dues, and since the impact of COVID is unique to recent years, we've decided to analyze private clubs with which we had direct experience in 2021 and for which we had historical data for the past 4 years, including 2021, with some results projected. Comparing the performance of the same clubs to each other for that period should indicate how the market has reacted. Graphs follow.

The data from specific clubs is not able to be shared but indicates the following:

- Increases in membership
- Increases in Rounds Played
- Steady to Increasing rounds per membership
- Increasing Maintenance Budgets
- Increasing Gross Revenues and Increasing Revenue per Member


|  | 2018 | 2019 | 2020 | 2021 | 2018 | 2019 | 2020 | 2021 | 2018 | 2019 | 2020 | 2021 | 2018 | 2019 | 2020 | 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Golf Mbrs |  |  |  | Tot. Mbrs |  |  |  | Rounds |  |  |  | Rds./ Mbr. |  |  |  |
| Average | 287 | 316 | 324 | 361 | 477 | 506 | 516 | 563 | 15,792 | 17,294 | 21,263 | 22,604 | 77.16 | 67.48 | 76.71 | 73.59 |
| Median | 251 | 244 | 245 | 300 | 408 | 423 | 423 | 461 | 14,976 | 15,164 | 16,952 | 18,175 | 56.94 | 59.67 | 68.82 | 64.65 |
| Minimum | 95 | 99 | 117 | 136 | 237 | 202 | 219 | 250 | 7,700 | 7,844 | 6,953 | 1,100 | 19.92 | 17.55 | 20.49 | 2.42 |
| Maximum | 602 | 800 | 800 | 839 | 1,241 | 1,256 | 1,255 | 1,249 | 39,307 | 49,979 | 53,844 | 56,000 | 389.18 | 202.26 | 263.94 | 257.35 |


|  | 2018 | 2019 | 2020 | 2021 | 2018 | 2019 | 2020 | 2021 | 2018 | 2019 | 2020 | 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Maint. Cost |  |  |  | Gross Rev. |  |  |  | Rev/Mbr. |  |  |  |
| Average | \$1,246,280 | \$1,341,277 | \$1,361,709 | \$1,596,098 | \$5,936,029 | \$6,284,794 | \$6,038,771 | \$7,913,636 | \$14,260 | \$14,263 | \$13,030 | \$14,424 |
| Median | \$1,051,681 | \$1,164,481 | \$1,060,120 | \$1,325,000 | \$4,909,050 | \$5,725,878 | \$4,480,915 | \$5,724,438 | \$10,164 | \$11,048 | \$10,048 | \$11,825 |
| Minimum | \$390,968 | \$497,993 | \$492,490 | \$500,000 | \$1,944,071 | \$1,888,666 | \$2,092,025 | \$2,430,250 | \$5,959 | \$6,370 | \$3,502 | \$3,967 |
| Maximum | \$3,007,671 | \$2,994,987 | \$2,932,337 | \$3,200,000 | \$15,062,242 | \$17,199,217 | \$17,671,262 | \$23,392,700 | \$35,686 | \$37,939 | \$36,038 | \$32,452 |

Private





Private club golf course maintenance trends are shown in the adjacent graphs


Developing operating expense guidelines is more challenging than other metrics. Since many facilities (both private and daily-fee) are not stabilized, and in some cases cash flow negative, and many courses have wide variances in their operations, such as large or small food \& beverage, banquet facilities and different size pro shop operations the data doesn't allow the development of meaningful trends in operating expense ratios.

It is critical in estimating operating expenses to be site and line-item specific. That said, in some cases benchmarking operating expense ratios from those properties that are stabilized can be helpful.

Generally, we observe stabilized, private, not-for-profit clubs stabilizing at near $100 \%$ of gross revenues for operating expenses. For-profit clubs generally stabilize in the mid to upper 80\%'s while daily-fee facilities can stabilize over a wide range of operating expense percentages.
There are several sources for operating expense studies. We find it best to combine an analysis of a specific property's historical expenses with those clubs considered competitive and stabilized to develop an accurate pro-forma.

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We have identified more than 1,500 golf property sales in our database since 2012 and compiled statistics from these sales. Overall, these sales indicated the following:

Further analysis on a year by year basis as shown in the adjacent chart shows both upward and downward movement in the averages, but more than anything else, stability, with GIM's ranging from 1.22 to 1.77 on average for the period with minor fluctuations.

2021 sales show the highest multiples of the period.

| SALE PRICE |  |  |  |  |
| :---: | :--- | :--- | ---: | :--- |
| YEAR | AVERAGE | MEDIAN | MINIMUM | MAXIMUM |
| 2012 | $\$ 2,999,367$ | $\$ 2,300,000$ | $\$ 68,000$ | $\$ 14,200,000$ |
| 2013 | $\$ 3,595,955$ | $\$ 2,329,000$ | $\$ 354,834$ | $\$ 21,500,000$ |
| 2014 | $\$ 4,398,503$ | $\$ 2,515,514$ | $\$ 154,195$ | $\$ 23,000,000$ |
| 2015 | $\$ 3,688,528$ | $\$ 2,310,000$ | $\$ 160,000$ | $\$ 21,000,000$ |
| 2016 | $\$ 3,328,012$ | $\$ 2,560,000$ | $\$ 500,000$ | $\$ 10,500,000$ |
| 2017 | $\$ 3,499,195$ | $\$ 2,312,500$ | $\$ 134,000$ | $\$ 24,000,000$ |
| 2018 | $\$ 4,688,632$ | $\$ 2,832,000$ | $\$ 985,000$ | $\$ 20,000,000$ |
| 2019 | $\$ 3,900,961$ | $\$ 3,100,000$ | $\$ 400,000$ | $\$ 8,308,653$ |
| 2020 | $\$ 3,824,136$ | $\$ 2,030,875$ | $\$ 364,268$ | $\$ 29,800,000$ |
| 2021 | $\$ 3,812,513$ | $\$ 2,397,000$ | $\$ 68,000$ | $\$ 35,000,000$ |



SALE PRICE


2012201320142015201620172018201920202021


| GIM |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| YEAR | AVERAGE | MEDIAN | MINIMUM MAXIMUM |  |
| $\mathbf{2 0 1 2}$ | 1.27 | 1.16 | 0.06 | 3.13 |
| $\mathbf{2 0 1 3}$ | 1.45 | 1.21 | 0.01 | 3.71 |
| $\mathbf{2 0 1 4}$ | 1.53 | 1.28 | 0.42 | 6.41 |
| 2015 | 1.53 | 1.21 | 0.43 | 12.67 |
| $\mathbf{2 0 1 6}$ | 1.41 | 1.13 | 0.60 | 5.11 |
| $\mathbf{2 0 1 7}$ | 1.61 | 1.12 | 0.60 | 7.41 |
| $\mathbf{2 0 1 8}$ | 1.56 | 1.43 | 0.70 | 3.00 |
| $\mathbf{2 0 1 9}$ | 1.36 | 1.45 | 0.89 | 1.66 |
| $\mathbf{2 0 2 0}$ | 1.22 | 0.96 | 0.67 | 2.74 |
| $\mathbf{2 0 2 1}$ | 1.77 | 1.22 | 0.74 | 5.11 | valuation • advisory


|  | Golf Course Sales 2012-2021 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Daily Fee | Semi Private | Private | ALL |
| Avg Sale Price | \$2,695,733 | \$2,853,099 | \$5,687,142 | \$3,812,513 |
| Median Sale Price | \$1,750,000 ${ }^{\text {² }}$ | \$2,044,186 ${ }^{\text {² }}$ | \$4,714,000 | \$2,397,000 |
| Avg Gross Revenue | \$1,974,968 | \$2,456,881 | \$4,383,329 | \$3,080,407 |
| Median Gross Revenue | \$1,500,000 | \$2,044,186 | \$4,050,000 | \$2,258,189 |
| Avg GIM | 1.78 | 1.18 | 1.33 | 1.48 |
| Median GIM | 1.40 | 1.07 | 1.09 | 1.20 |



| 2021 Sales | Sale Price | Gross revenue | GIM | GIM PR | GIM DF | GIM SPR |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average | \$6,281,427 | \$4,903,774 | 1.77 | $1.47{ }^{\prime}$ | 2.78 | 1.01 |
| Median | \$3,600,000 | \$3,385,533 | 1.22 | 1.15 | 2.67 | 1.01 |
| Minimum | \$600,000 | \$284,091 | 0.74 | 0.74 | 0.82 | 0.78 |
| Maximum | \$35,000,000 | \$15,600,000 | 5.11 | 3.96 | 5.11 | 1.25 |

RealtyRates.com inyestor survey - 4th Quarter 2021-
GOLF COURSES \& COUNTRY CLUBS - ALL TYPES

| Item | Input |  |  |  |  | OAR |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Minimum |  |  |  |  |  |  |
| Spread Over 10-Year Treasury | 1.32\% | DCR Techniqu | 1.20 | 0.040439 | 0.80 | 3.88 |
| Debt Coverage Ratio | 1.20 | Band of Investment Technique |  |  |  |  |
| Interest Rate | 2.63\% | Mortgage | 80\% | 0.040439 | 0.032351 |  |
| Amortization | 40 | Equity | 20\% | 0.094163 | 0.018833 |  |
| Mortgage Constant | 0.040439 | OAR |  |  |  | 5.12 |
| Loan-to-Value Ratio | 80\% | Surveged Rates |  |  |  | 4.86 |
| Equity Dividend Rate | 9.42\% |  |  |  |  |  |
| Maximum |  |  |  |  |  |  |
| Spread Over 10-Year Treasury | 11.32\% | DCR Technique | 2.15 | 0.148919 | 0.50 | 16.01 |
| Debt Coverage Ratio | 2.15 | Band of Investment Technique |  |  |  |  |
| Interest Rate | 12.63\% | Mortgage | 50\% | 0.148919 | 0.074460 |  |
| Amortization | 15 | Equity | 50\% | 0.221776 | 0.110888 |  |
| Mortgage Constant | 0.148919 | OAR |  |  |  | 18.53 |
| Loan-to-Value Ratio | 50\% | Surveged Rates |  |  |  | 17.61 |
| Equity Dividend Rate | 22.18\% |  |  |  |  |  |
| Average |  |  |  |  |  |  |
| Spread Over 10-Year Treasury | 5.72\% | DCR Technique | 1.56 | 0.085819 | 0.67 | 8.88 |
| Debt Coverage Ratio | 1.56 | Band of Investment Technique |  |  |  |  |
| Interest Rate | 6.78\% | Mortgage | 67\% | 0.085819 | 0.057363 |  |
| Amortization | 23 | Equity | 33\% | 0.164350 | 0.054495 |  |
| Mortgage Constant | 0.085819 | OAR |  |  |  | 11.19 |
| Loan-to-Value Ratio | 66.8\% | Surveged Rates |  |  |  | 11.85 |
| Equity Dividend Rate | 16.43\% |  |  |  |  |  |
| *3rd Quster 2021 Dato Copyright 2021 Restly |  |  |  |  |  | om ${ }^{\text {m1 }}$ |

RealtgRates.com INYESTOR SURYEY - 4th Quarter 2021 DISCOUNT RATES

| Property Type | Nev Development |  |  | Ac quisitions |  |  | Recapitalizations |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Min. | Maz. | Avg. | Min. | Maz. | Avg. | Min. | Max. | Avg. |
| Golf | 5.70\% | 19.41\% | 13.39\% | 4.96\% | 16.89\% | 11.65\% | 5.64\% | 19.22\% | 13.25\% |
| Public Daily Fee Courses | 8.16\% | 19.16\% | 13.16\% | 7.10\% | 16.67\% | 11.45\% | 8.08\% | 18.97\% | 13.03\% |
| Semi-Private Clubs | 6.35\% | 19.41\% | 13.5\% | 5.53\% | 16.89\% | 11.31\% | 6.29\% | 19.22\% | 13.44\% |
| Private Clubs | 5.70\% | 17.71\% | 12.53\% | 4.96\% | 15.41\% | 10.90\% | 5.44\% | 17.53\% | 12.40\% |

Cap Rates


Discount Rates


The SGA tracked available debt financing for golf projects through 2018. Data since is from RealtyRates.com. As shown in the adjacent graphs average loan to value (LTV) ratios have hovered in the 60-70\% range for the past 10 years. While interest rates have ranged generally from $4 \%$ to $10 \%$, averaging between $7 \%$ and $9 \%$. The reason for this wide range is that many loans are based on the borrower's strength rather than the collateral value. It is not unusual for a strong borrower with a banking relationship to acquire financing more consistent with traditional investment property rates.

Golf property debt financing is still considered difficult but for cash flowing properties is available through a variety of sources, including commercial banks, secondary specialty lenders and private sources.


Loan /Value Ratios


Mtg. Interest Rates


## Selected Assignments

Army Navy Country Club (VA)
Metedeconk National GC (NJ)

- Mid Pines/Pine Needles (NC)
- Mountain Ridge CC (NJ)
- Myopia Hunt Club (MA)
- Myopia Hunt Club (MA)
- Newcastle GC (WA)
- Oakhurst Links (WV)
- Old Collier GC (FL)
- Pete Dye GC (WV
- Palm Aire CC (FL)
- Palm Desert CC (CA)
- Peninsula Club (DE)
- Philadelphia Cricket Club (PA)
- Pocono Manor GC (PA)
- Refuge G \& CC (AZ)
- Reunion Resort (FL)
- The Ridge at Back Brook (NJ)
- Ritz Carlton Club Jupiter (FL) - Roaring Fork Club (CO)
- Shark's Tooth GC (FL)
- Shooting Star Club (WY)
- Sleepy Hollow CC (NY)
- The Club at Cordillera (CO)
- The Governors Club (TN)
- The Legends Club (SC)
- The Silverleaf Club (AZ)
- The Virginian Club (VA)
-. The Woodlands (MI)
- TPC Wakefield Plantation (NC)
- TPC Michigan (MI)
- TPC Piper Glen (NC)
- TOC Stonebrae (CA)
- Treyburn CC (NC)
- Trump National GC Bedminster (NJ)

Trump National

- Trump National GC Westchester (NY)
- Turnberry Isle Yacht club (FL)
- Vellano CC (CA)
- Victoria National GC (IN)
- Washington National GC (WA)
- Washington G \& CC (VA)
- Westchester CC (NY)
- Whistling Straits GC (WI)
- White Clay Creek GC (DE)
-Williamsburg National GC (VA)
- Windemere CC (FL)


## - Winged Foot GC (NY)

- Woodmoor Pines G \& CC (CO)

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- Debt Financing Analysis
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